

NOTICE OF MEETING

NOTICE IS HEREBY GIVEN THAT the 42nd Annual General Meeting of Parkson Holdings Berhad (“42nd AGM”) will be held at the Meeting Hall, Level 16, Lion Office Tower, No. 1 Jalan Nagasari, 50200 Kuala Lumpur, Wilayah Persekutuan on Thursday, 21 May 2026 at 10.30 am for the following purposes:

AGENDA

1. To receive the Audited Financial Statements for the financial year ended 31 December 2025 and the Reports of the Directors and Auditors thereon. **Note 1**
2. To approve the payment of Directors’ fees amounting to RM260,000 for the financial year ended 31 December 2025 (2024 : RM258,800). **Resolution 1**
3. To approve the payment of Directors’ benefits of up to RM90,000 for the period commencing after the 42nd AGM until the next annual general meeting of the Company. **Resolution 2**
4. To re-elect the following Directors who retire by rotation in accordance with Clause 110 of the Company’s Constitution and who being eligible, have offered themselves for re-election:
 - (i) Y. Bhg. Tan Sri Cheng Heng Jem **Resolution 3**
 - (ii) Mr Ooi Kim Lai **Resolution 4**
5. To re-elect Y. M. Datuk Seri Utama Raja Nong Chik bin Dato’ Raja Zainal Abidin who was appointed during the financial year and retires in accordance with Clause 111 of the Company’s Constitution and who being eligible, has offered himself for re-election. **Resolution 5**
6. To re-appoint Messrs Grant Thornton Malaysia PLT as Auditors of the Company and to authorise the Directors to fix their remuneration. **Resolution 6**
7. Special Business

To consider and, if thought fit, pass the following Ordinary Resolutions:
- 7.1 Authority to Directors to Issue and Allot Shares **Resolution 7**

“THAT pursuant to Sections 75 and 76 of the Companies Act 2016 and subject to the approval of all relevant authorities being obtained, the Directors be and are hereby empowered to issue and allot shares in the Company at any time and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion deem fit, provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the total number of issued shares of the Company for the time being (“Mandate”) and that such Mandate shall continue to be in force until the conclusion of the next annual general meeting of the Company.”

7.2 Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature

"THAT approval be and is hereby given for the renewal of the mandate, for the Company and its subsidiaries (collectively, the "Group") to enter into recurrent related party transactions of a revenue or trading nature which are necessary for the Group's day-to-day operations as detailed in paragraph 3.3 and with those related parties as set out in paragraph 3.2 of the Circular to Shareholders of the Company dated 22 April 2026 ("Related Parties"), provided that such transactions are undertaken in the ordinary course of business and are on normal commercial terms which are consistent with the Group's usual business practices and policies, and on terms not more favourable to the Related Parties than those generally available to the public and are not to the detriment of the minority shareholders; and

Resolution 8

THAT authority conferred by this ordinary resolution will only continue to be in force until:

- (i) the conclusion of the next annual general meeting of the Company at which time it will lapse, unless by a resolution passed at the meeting, the authority is renewed;
- (ii) the expiration of the period within which the next annual general meeting of the Company after that date is required to be held pursuant to Section 340(2) of the Companies Act 2016 (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Companies Act 2016); or
- (iii) revoked or varied by resolution passed by the Shareholders of the Company in general meeting,

whichever is the earlier; and

THAT the Directors of the Company be and are hereby authorised to complete and do all such acts and things to give effect to the transactions contemplated and/or authorised by this ordinary resolution."

8. To transact any other business for which due notice shall have been given.

By Order of the Board

LIM KWEE PENG (MAICSA 7015250)
SSM PC No. 202008002981

CHOO YOON MAY (MAICSA 7044632)
SSM PC No. 202008002365
Secretaries

Kuala Lumpur
22 April 2026

Notes:

- *Proxy*
 - (i) *In respect of deposited securities, only Members whose names appear in the Record of Depositors on 15 May 2026 shall be eligible to attend at the Meeting.*
 - (ii) *A member entitled to attend and vote at the Meeting is entitled to appoint not more than 2 proxies to attend and vote instead of him. A proxy need not be a member of the Company.*
 - (iii) *If a member appoints 2 proxies, the proportion of his shareholdings represented by each proxy must be specified.*
 - (iv) *The instrument appointing a proxy must be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under seal or the hand of an officer or attorney duly authorised.*
 - (v) *Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in 1 securities account (“omnibus account”), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.*
 - (vi) *The instrument appointing a proxy shall be deposited at the Office of the Registrar of the Company, Securities Services (Holdings) Sdn Bhd at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur, Wilayah Persekutuan not less than 48 hours before the time for holding the Meeting.*
 - (vii) *Completed Form of Proxy sent through facsimile transmission or any electronic or digital manner shall not be accepted.*

1. *Audited Financial Statements for the financial year ended 31 December 2025*

The Audited Financial Statements are laid in accordance with Section 340(1)(a) of the Companies Act 2016 for discussion only. As such, this Agenda item is not a business which requires a resolution to be put to vote by Members.

2. *Resolution 1*

The fees for the Chairman of the Board is proposed to be increased from RM50,000 to RM70,000 for the financial year ended 31 December 2025, based on benchmarking against the market, taking into account the scope of responsibilities and the size of the Company.

3. *Resolution 2*

The benefits payable to the Directors of up to RM90,000 for the period commencing after the 42nd AGM until the next annual general meeting of the Company comprise estimated meeting allowance in respect of Directors' attendance at Board and Board Committees meetings which have been scheduled and additional meetings. The Board is of the view that it is just and equitable for the Directors to be paid the meeting allowance as and when incurred in discharging their duties and rendering their services to the Company throughout the relevant period.

4. *Resolutions 3 to 5*

The following Directors (“Retiring Directors”) retire in accordance with Clause 110 and Clause 111 of the Company's Constitution and being eligible, have offered themselves for re-election:

- (i) *Y. Bhg. Tan Sri Cheng Heng Jem*
- (ii) *Mr Ooi Kim Lai*
- (iii) *Y. M. Datuk Seri Utama Raja Nong Chik bin Dato' Raja Zainal Abidin*

The Nomination Committee (“NC”) had reviewed the performance and contribution of Y. Bhg. Tan Sri Cheng Heng Jem and Mr Ooi Kim Lai during the annual assessment for the financial year ended 31 December 2025. Based on the results of the assessment, the NC was satisfied with the performance and contribution of Y. Bhg. Tan Sri Cheng and Mr Ooi who had discharged their duties and responsibilities effectively at all times.

The NC had also considered and viewed that it is fair to recommend the re-election of Y. M. Datuk Seri Utama Raja Nong Chik who was appointed during the financial year and is subject to retire at the first annual general meeting after his appointment.

The Board had concurred with the NC's recommendation to seek Shareholders' approval for the re-election of the Retiring Directors.

The profiles of the Retiring Directors are set out on pages 6, 7 and 10 of the 2025 Annual Report.

5. *Resolution 7*

The approval pursuant to Sections 75 and 76 of the Companies Act 2016 will allow the Company to procure the renewal of the general mandate which will empower the Directors of the Company to issue and allot new shares in the Company up to an amount not exceeding 10% of the total number of issued shares of the Company ("Mandate"). The Mandate, unless revoked or varied at a general meeting, will expire at the conclusion of the next annual general meeting of the Company.

The Mandate will provide flexibility to the Company for any possible fund raising activities, including but not limited to placing of shares for purposes of funding current and/or future investment projects, working capital and/or acquisitions.

As at the date of this Notice, no new ordinary shares in the Company were issued pursuant to the mandate granted to the Directors at the last Annual General Meeting of the Company held on 28 May 2025 which will lapse at the conclusion of the 42nd AGM.

6. *Resolution 8*

This approval will allow the Group to continue to enter into recurrent related party transactions of a revenue or trading nature with those Related Parties, which are necessary for the Group's day-to-day operations undertaken in the ordinary course of business and are on normal commercial terms which are consistent with the Group's usual business practices and policies, and on terms not more favourable to the Related Parties than those generally available to the public and are not to the detriment of the minority shareholders.

Details on the Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature are set out in the Circular to Shareholders dated 22 April 2026 which is made available on the websites of the Company at www.lion.com.my/parkson-agm and Bursa Malaysia Berhad at www.bursamalaysia.com.